#### UNITED STATES SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549

### FORM 11-K

| X | ANNUAL REPORT PURSUANT TO SECTION 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 |  |  |  |  |  |  |  |
|---|--|--|--|--|--|--|--|--|
|   | For the fiscal year ended  | December 31, 2021  |  |  |  |  |  |  |
|   | TRANSITION REPORT PURSUANT TO  | O SECTION 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934                               |  |  |  |  |  |  |
|   | For the transition period from   | to   |  |  |  |  |  |  |
|   | Commission file number   | 001-34728  |  |  |  |  |  |  |
|   | A. Full title of the plan and the address of the                               | e plan, if different from that of the issuer named below:                            |  |  |  |  |  |  |
|   |  | Douglas Dynamics, L.L.C. 401(k) Plan   |  |  |  |  |  |  |
|   | B. Name of issuer of securities held pursuan                                   | t to the plan and the address of its principal executive office:                     |  |  |  |  |  |  |
|   |  | Douglas Dynamics, Inc.<br>11270 W Park Place Suite 300<br>Milwaukee, Wisconsin 53224 |  |  |  |  |  |  |

### REQUIRED INFORMATION

The following financial statements and supplemental information of the Douglas Dynamics, L.L.C. 401(k) Plan, prepared in accordance with the financial reporting requirements of the Employee Retirement Income Security Act of 1974, as amended, are filed herewith.

#### DOUGLAS DYNAMICS, L.L.C. 401(k) PLAN Milwaukee, Wisconsin

### FINANCIAL STATEMENTS AND SUPPLEMENTAL INFORMATION December 31, 2021 and 2020

# DOUGLAS DYNAMICS, L.L.C. 401(k) PLAN

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#### REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

Administrative Committee and Plan Participants Douglas Dynamics, L.L.C. 401(k) Plan Milwaukee, Wisconsin

#### **Opinion on the Financial Statements**

We have audited the accompanying statements of net assets available for benefits of Douglas Dynamics, L.L.C. 401(k) Plan (the Plan) as of December 31, 2021 and 2020, the related statement of changes in net assets available for benefits for the year ended December 31, 2021, and the related notes and schedules (collectively referred to as the financial statements). In our opinion, the financial statements present fairly, in all material respects, the net assets available for benefits of Douglas Dynamics, L.L.C. 401(k) Plan as of December 31, 2021 and 2020, and the changes in net assets available for benefits for the year ended December 31, 2021, in conformity with accounting principles generally accepted in the United States of America.

#### **Basis for Opinion**

These financial statements are the responsibility of the Plan's management. Our responsibility is to express an opinion on the Plan's financial statements based on our audits. We are a public accounting firm registered with the Public Company Accounting Oversight Board (United States) (PCAOB) and are required to be independent with respect to the Plan in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audits in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement, whether due to error or fraud. The Plan is not required to have, nor were we engaged to perform, an audit of its internal control over financial reporting. As part of our audits, we are required to obtain an understanding of internal control over financial reporting, but not for the purpose of expressing an opinion on the effectiveness of the Plan's internal control over financial reporting. Accordingly, we express no such opinion.

Our audits included performing procedures to assess the risks of material misstatement of the financial statements, whether due to error or fraud, and performing procedures that respond to those risks. Such procedures included examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements. Our audits also included evaluating the accounting principles used and significant estimates made by management, as well as evaluating the overall presentation of the financial statements. We believe that our audits provide a reasonable basis for our opinion.



#### **Supplemental Information**

The supplemental schedule of assets (held at end of year) and schedule of delinquent participant contributions (collectively, the supplemental information) have been subjected to audit procedures performed in conjunction with the audit of the Plan's financial statements. The supplemental information is the responsibility of the Plan's management. Our audit procedures included determining whether the supplemental information reconciles to the financial statements or the underlying accounting and other records, as applicable, and performing procedures to test the completeness and accuracy of the information presented in the supplemental information. In forming our opinion on the supplemental information, we evaluated whether the supplemental information, including its form and content, is presented in conformity with the Department of Labor's Rules and Regulations for Reporting and Disclosure under the Employee Retirement Income Security Act of 1974. In our opinion, the supplemental information is fairly stated, in all material respects, in relation to the financial statements as a whole.

CliftonLarsonAllen LLP

We have served as the Plan's auditor since 2011.

Clifton Larson Allen LLP

Charlotte, North Carolina June 22, 2022

#### DOUGLAS DYNAMICS, L.L.C. 401(k) PLAN STATEMENTS OF NET ASSETS AVAILABLE FOR BENEFITS December 31, 2021 and 2020

|   |    | 2021        |    | 2020        |
|---|----|-------------|----|-------------|
| ASSETS  |    |             |    |             |
| Participant-directed investments, at fair value | \$ | 139,128,322 | \$ | 121,369,782 |
| Contributions receivable                        |    | 14,278      |    | 46,923      |
| Notes receivable from participants              |    | 2,075,849   |    | 1,867,085   |
|   |    |             |    |             |
| NET ASSETS AVAILABLE FOR BENEFITS               | \$ | 141,218,449 | \$ | 123,283,790 |

#### DOUGLAS DYNAMICS, L.L.C. 401(k) PLAN STATEMENT OF CHANGES IN NET ASSETS AVAILABLE FOR BENEFITS Year Ended December 31, 2021

| ADDITIONS TO NET ASSETS ATTRIBUTED TO  |    |              |
|--|----|--------------|
| Investment income:   |    |              |
| Interest and dividends   | \$ | 330,343      |
| Net appreciation in fair value of investments  |    | 17,865,064   |
|  |    |              |
| Net investment income  |    | 18,195,407   |
|  |    |              |
| Interest income from notes receivable from participants  |    | 106,617      |
|  |    |              |
| Contributions:   |    |              |
| Company  |    | 4,812,841    |
| Participants   |    | 7,857,519    |
| Rollover   |    | 1,058,194    |
|  |    |              |
| Total contributions  |    | 13,728,554   |
|  |    |              |
| Total additions  |    | 32,030,578   |
|  |    |              |
| DEDUCTIONS FROM NET ASSETS ATTRIBUTED TO   |    | 44040040     |
| Benefits paid to participants  |    | 14,019,218   |
| Administrative expenses  |    | 70,923       |
| Deemed distributions   |    | 5,778        |
|  |    |              |
| Total deductions   |    | 14,095,919   |
| NEW YORK OF THE SECOND STATE OF THE SECOND STA |    | 4.7.00.4.670 |
| NET INCREASE IN NET ASSETS AVAILABLE FOR BENEFITS  |    | 17,934,659   |
| NOTE ASSESSED AND A PART FOR DEVIATIONS  |    |              |
| NET ASSETS AVAILABLE FOR BENEFITS  |    | 100 000 500  |
| Beginning of year  |    | 123,283,790  |
|  | Φ. | 141 210 440  |
| End of year  | \$ | 141,218,449  |
|  |    |              |
| The accompanying notes are an integral part of the financial statements  |    |              |
|  |    |              |

#### NOTE 1 - DESCRIPTION OF PLAN

The following is a brief description of the Douglas Dynamics, L.L.C. 401(k) Plan (the "Plan") as in effect during 2021. Participants should refer to the Plan document and Summary Plan Description for a more complete discussion of the Plan.

#### General

The Plan is a defined contribution plan established on January 1, 1988 and most recently restated effective January 1, 2019. All employees (other than leased employees of Douglas Dynamics, L.L.C. (the "Company") and its controlled group members who have adopted the plan) are eligible for participation in the Plan. Employees become participants on the first day of each calendar quarter following the employment commencement date. The Plan is subject to the provisions of the Employee Retirement Income Security Act of 1974 ("ERISA"), as amended.

For 2021, the Plan was structured as a safe harbor plan. Under the new safe harbor plan, the Company has an employer matching percentage of 100% of contributions up to 3% of compensation, plus 50% of contributions over 3% of compensation up to 6% of compensation.

The plan was amended in 2021 to provide for a one-time additional employer contribution of \$5,000 on behalf of each active participant who is classified as a team leader with at least one direct report or an exempt human resource employee who is not currently participating in the Douglas Dynamics, Inc. Amended and Restated 2010 Stock Incentive Plan as of March 2021 and was an active participant in the Plan from January 1, 2020 through March 1, 2021. The Plan was also amended in 2021 to align hardship withdrawals with legislative changes. The changes allow for additional contribution types to be taken as hardship withdrawals as well as update the overall requirements to take a hardship withdrawal.

#### Contributions

Contributions to the Plan are made by the participants in the Plan and by the Company and are subject to the provisions of Section 401(k) of the Internal Revenue Code (IRC).

New employees that meet the requirements to participate in the Plan are automatically enrolled with a default 3% deferral rate, increasing each year until the participant reaches a 6% deferral rate, unless otherwise elected by the Plan participant.

Participants can contribute up to 70% of their eligible compensation, as defined, to the Plan, subject to limits set forth by the IRC. Participants who attained age 50 before the end of the Plan year were eligible to make catch-up contributions. The Company has an employer matching percentage of 100% of contributions up to 3% of compensation, plus 50% of contributions over 3% of compensation up to 6% of compensation. Additional contributions could be made at the option of the Company's Board of Managers subject to certain limitations set forth in the Plan. All participant and Company contributions are 100% vested.

#### NOTE 1 - DESCRIPTION OF PLAN (CONTINUED)

#### Contributions (Continued)

Participants may also contribute amounts representing distributions from other qualified defined benefit or defined contribution plans (rollover). Participants direct the investment of their contributions into various investment options offered by the Plan. The Plan currently offers various pooled separate accounts, mutual funds, Company stock and common collective trusts as investment options for participants.

#### **Participant Accounts**

Each participant's account is credited with the participant's contribution and allocations of (a) the Company's contribution and (b) Plan earnings or losses. Allocations are based on the participant's eligible compensation or account balances, as defined. The benefit to which a participant is entitled is the benefit that can be provided from the participant's vested account.

#### Notes Receivable from Participants

Participants may borrow from their fund accounts a minimum of \$1,000 up to a maximum of \$50,000 or 50% of their vested account balance, whichever is less. Notes receivable transactions are treated as a transfer between the investment fund and the notes receivable fund. Notes receivable terms range from one to five years, although a longer term is permitted if proceeds are for the purchase of a primary residence. The notes receivable are secured by the balance in the participant's account and bear a fixed rate of interest at 2% over the prime rate at the time the loan was made. Principal and interest are paid ratably through payroll deductions in those cases where repayment through payroll deduction is available. Payments of principal and interest are credited to the participant's account.

#### Forfeitures

Forfeited nonvested accounts will be used to pay administrative expenses, reduce employer contributions, or be reallocated to participants. At December 31, 2021 and 2020, there were \$1,209 and \$1,286 of forfeited nonvested accounts available to reduce Company contributions and pay administrative expenses, respectively. During 2021, \$5,529 of forfeitures were used to reduce Company contributions. During 2021, \$0 of forfeitures were used to pay administrative expenses.

#### **Benefit Payments**

Plan benefits are payable upon retirement at age 65 or later, disability, death, financial hardship, or termination of employment. Upon death, a participant's account will be paid to the beneficiary in a lump sum upon the valuation date immediately following death. If a participant is at least age 59-1/2, an election may be made generally once each year, in writing, to receive a payment consisting of all or part of the account balance.

#### NOTE 1 - DESCRIPTION OF PLAN (CONTINUED)

#### Benefit Payments (Continued)

If the participant's vested account is \$5,000 or greater, upon retirement or termination of employment other than death, the vested account will generally be paid in one single sum (subject to exceptions described in the Plan). For 2021, an account could be maintained up to age 72, at which time payment must be arranged. If the balance is less than \$5,000, the entire balance will be distributed upon retirement or termination in one lump sum payment.

#### Plan Termination

Although it has not expressed an intent to do so, the Company has the right under the Plan to discontinue contributions at any time and to terminate the Plan subject to provisions of ERISA. In the event of Plan termination, the participants would become fully vested in their Company contributions.

#### NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### **Basis of Accounting**

The financial statements have been prepared on the accrual basis of accounting.

#### **Investment Valuation**

Investments are reported at fair value. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. See Note 3 for discussion of fair value measurements.

Purchases and sales of securities are recorded on a trade-date basis. Interest income is recorded on the accrual basis. Dividends are recorded on the ex-dividend date. Net investment appreciation (depreciation) includes the Plan's gains and losses on investments bought and sold as well as held during the year.

#### Notes Receivable from Participants

Notes receivable from participants are measured at their unpaid principal balance plus any accrued but unpaid interest. Delinquent participant loans are reclassified as distributions based upon the terms of the Plan document. Related fees are recorded as administrative expenses and are expensed as incurred. No allowance for credit losses has been recorded as of December 31, 2021 or 2020.

### NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### **Payment of Benefits**

Benefits are recorded when paid.

#### **Use of Estimates**

The preparation of financial statements in conformity with generally accepted accounting principles in the United States of America ("GAAP") requires the Plan administrator to make estimates and assumptions that affect the reported amounts of assets and liabilities and changes therein, and disclosure of certain assets and liabilities. Actual results could differ from those estimates.

#### **Plan Expenses**

Pursuant to the terms of the Plan, the Company pays all of the administrative expenses of the Plan except for administrative expenses incurred in conjunction with early withdrawals, participant requested services, and loan distributions (which are paid by participants). Investment related expenses are included in net appreciation in fair value of investments.

#### **Subsequent Events**

The Plan has evaluated subsequent events through June 22, 2022, the date the financial statements were issued. There are no subsequent events, other than those described in Note 8 to the Financial Statements.

#### NOTE 3 - FAIR VALUE MEASUREMENTS

The framework for measuring fair value provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to unobservable inputs (Level 3 measurements). The three levels of the fair value hierarchy are described as follows:

- Level 1 Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets that the Plan has the ability to access.
- Level 2 Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly such as,
  - · quoted prices for similar assets or liabilities in active markets;
  - quoted prices for identical or similar assets or liabilities in inactive markets;
  - inputs other than quoted prices that are observable for the asset or liability;
  - · inputs that are derived principally from or corroborated by observable market data by correlation or other means.

If the asset or liability has a specified (contractual) term, the level 2 input must be observable for substantially the full term of the asset or liability.

Level 3 - Inputs to the valuation methodology are unobservable and significant to the fair value measurement.

The asset or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques used need to maximize the use of observable inputs and minimize the use of unobservable inputs.

#### NOTE 3 - FAIR VALUE MEASUREMENTS (CONTINUED)

Following is a description of the valuation methodologies used for assets measured at fair value. There have been no changes in the methodologies used at December 31, 2021 and 2020.

Douglas Dynamics, Inc. common stock is valued at fair value based on the closing price reported in an active market where such shares are traded.

Mutual funds are valued at the net asset value ("NAV") of shares held by the plan at year end.

Pooled separate accounts consist of various investment options (i.e. common stock, mutual funds, short-term securities, real estate) and are valued at the NAV which is based on the market value of its underlying investments. While the majority of the underlying asset values are quoted prices, the NAV of the pooled separate accounts is not publicly quoted and are determined by the insurance company. NAV is a readily determinable fair value and is the basis for current transactions.

Common collective trusts are valued at the NAV which is based on the market value of its underlying investments. The Plan offers funds that are common collective trusts. These funds are collective investment trusts that contain synthetic investment contracts comprised of both underlying investment and contractual components which have observable Level 1 or Level 2 pricing inputs, including quoted prices for similar assets in active or non-active markets. NAV is used as an estimate of fair value, as the reporting entity has the ability to redeem its investment at NAV as of the measurement date as collective investment trusts can be redeemed on a daily basis. NAV is a readily determinable fair value and is the basis for current transactions.

#### NOTE 3 - FAIR VALUE MEASUREMENTS (CONTINUED)

The following table sets forth by level, within the fair value hierarchy, the Plan's assets at fair value as of December 31, 2021:

|                                     | Level 1          | Level 2           | Level 3 |   | Total             |
|-------------------------------------|------------------|-------------------|---------|---|-------------------|
| Douglas Dynamics, Inc. common stock | \$<br>2,946,862  | \$<br>-           | \$      | - | \$<br>2,946,862   |
| Mutual funds                        | 27,051,999       | -                 |         | - | 27,051,999        |
| Pooled separate accounts            | -                | 27,919,792        |         | - | 27,919,792        |
| Common collective trust             | <br>-            | 81,209,669        |         | - | 81,209,669        |
| Total assets at fair value          | \$<br>29,998,861 | \$<br>109,129,461 | \$<br>  | - | \$<br>139,128,322 |

The following table sets forth by level, within the fair value hierarchy, the Plan's assets at fair value as of December 31, 2020:

|                                     | Level 1          | Level 2          | Level 3 |   | Total             |
|-------------------------------------|------------------|------------------|---------|---|-------------------|
| Douglas Dynamics, Inc. common stock | \$<br>2,970,174  | \$<br>-          | \$      | - | \$<br>2,970,174   |
| Mutual funds                        | 25,376,399       | -                |         | - | 25,376,399        |
| Pooled separate accounts            | -                | 23,593,589       |         | - | 23,593,589        |
| Common collective trust             | <br>-            | 69,429,620       |         | - | 69,429,620        |
| Total assets at fair value          | \$<br>28,346,573 | \$<br>93,023,209 | \$      | - | \$<br>121,369,782 |

#### NOTE 4 – PARTY-IN-INTEREST TRANSACTIONS

Certain Plan investments are managed by Principal Life Insurance Company. Principal Life Insurance Company is the custodian as defined by the Plan and, therefore, these transactions qualify as party-in-interest transactions. These party-in-interest transactions are exempt from the prohibited transaction rules at ERISA.

Douglas Dynamics Inc. is the Plan sponsor and all transactions in its common stock qualify as exempt party-in-interest transactions. As of December 31, 2021 and 2020, the Plan held shares of Douglas Dynamics common stock with a fair value of \$2,946,862 and \$2,970,174, respectively.

#### **NOTE 5 - TAX STATUS**

The Internal Revenue Service (IRS) has determined and informed the Company by a letter dated August 8, 2014 that the volume submitter plan used by the Plan and related trust are designed in accordance with applicable sections of the IRC. The Plan administrator believes that the Plan is designed and is currently being operated in compliance with the applicable requirements of the IRC. Therefore, no provision for income taxes is included in the accompanying financial statements.

GAAP requires Plan management to evaluate tax positions taken by the Plan and recognize a tax liability if the Plan has taken an uncertain tax position that more likely than not would not be sustained upon examination by the IRS. The Plan is subject to routine audits by taxing jurisdictions; however, there are currently no audits for any tax periods in progress.

#### NOTE 6 - RISK AND UNCERTAINTIES

The Plan invests in various investment securities. Investment securities, in general, are exposed to various risks, such as interest rate, credit, and overall market volatility. Due to the level of risk associated with certain investment securities, it is reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect the amounts reported in the statements of net assets available for benefits.

The outbreak of the coronavirus (COVID-19) has adversely affected, and may continue to adversely affect, economic activity globally, nationally and locally. Following the COVID-19 outbreak in March 2020, the values of investment securities have experienced significant volatility. These economic and market conditions and other effects of the COVID-19 outbreak may continue to adversely affect the Plan. The extent of the adverse impact to the amounts reported in the 2021 statement of net assets available for benefits will depend on future developments that are highly uncertain and cannot be accurately predicted.

#### NOTE 7 – NON-EXEMPT TRANSACTIONS

In 2020 and 2021, the Company failed to remit certain employee deferral contributions for certain payroll periods within the timeframe prescribed by the Department of Labor. As of December 31, 2021, \$232 of the delinquent contributions were corrected, and the remaining \$461 of delinquent contributions will be corrected in 2022. For the corrected contributions, the Company has filed the required Form 5330 with the IRS and paid the associated excise tax.

In 2020 and 2021, due to an error in the setup of certain payroll codes, certain employees did not have the opportunity to make deferral contributions (and receive any related Company matching contributions) related to certain otherwise eligible compensation. In accordance with IRS correction principles, the Company made an aggregate corrective contribution of \$111,048 into the Plan. These are considered non-exempt transactions and were corrected on February 14, 2022. For these corrected contributions, the Company has filed the required Form 5330 with the IRS and paid the associated excise tax

### DOUGLAS DYNAMICS, L.L.C.

## 401(k) PLAN SCHEDULE H, LINE 4(a) - SCHEDULE OF DELINQUENT PARTICIPANT CONTRIBUTIONS Year Ended December 31, 2021

DOUGLAS DYNAMICS, L.L.C.

Name of Plan Sponsor: Employer Identification Number: Three Digit Plan Number: 42-1623692 006

| 2020 Participant Contributio                  | Total that Constitu                                   |                     |                                    |                                     |  |
|---|---|---------------------|------------------------------------|-------------------------------------|--|
|   | Check here if Late Participant                        |                     | Contributions                      | Contributions                       | Total fully corrected                    |
|   | Loan Repayments are                                   | Contributions Not   | Corrected Outside                  | Pending Correction                  | under VFCP and PTE                       |
| Amount Withheld                               | included:   | Corrected           | VFCP                               | in VFCP                             | 2002-51                                  |
| \$232   | <b></b>   |                     | \$232                              |                                     |  |
|   |   |                     |                                    |                                     |  |
| 2021 Participant Contributio                  | -   | Total that Constitu | ite Non-Exempt Proh                |                                     |  |
| 2021 Participant Contributio                  | Check here if Late Participant                        | -                   | Contributions                      | Contributions                       | Total fully corrected                    |
| 2021 Participant Contributio                  | Check here if Late Participant<br>Loan Repayments are | Total that Constitu |                                    |                                     | Total fully corrected under VFCP and PTE |
| 2021 Participant Contributio  Amount Withheld | Check here if Late Participant                        | -                   | Contributions                      | Contributions                       | •  |
| •   | Check here if Late Participant<br>Loan Repayments are | Contributions Not   | Contributions<br>Corrected Outside | Contributions<br>Pending Correction | under VFCP and PTE                       |

### DOUGLAS DYNAMICS, L.L.C. 401(k) PLAN SCHEDULE H, LINE 4(i) - SCHEDULE OF ASSETS (HELD AT END OF YEAR) December 31, 2021

DOUGLAS DYNAMICS, L.L.C.

Name of Plan Sponsor: Employer Identification Number: Three Digit Plan Number: 42-1623692 006

|      | (b) Identity of Issuer,               | (c) Description of Investment  | 40              |    | (e)              |
|------|---------------------------------------|--|-----------------|----|------------------|
| (a)  | Borrower, Lessor,<br>or Similar Party | including maturity date, rate of interest,<br>collateral, par, or maturity value | (d)<br>Cost (2) |    | Current<br>Value |
| _()_ | or similar randy                      |  |                 |    | ,                |
| *    | Douglas Dynamics, Inc. Common Stock   | Employer Common Stock  |                 | \$ | 2,946,862        |
| *    | Principal Life Insurance Company      | Large Cap S&P 500 Index - pooled separate  |                 |    |                  |
|      |                                       | account  |                 |    | 9,114,462        |
| *    | Principal Life Insurance Company      | Small Cap S&P 600 Index - pooled separate account                                |                 |    | 4,713,913        |
| *    | Principal Life Insurance Company      | Bond Market Index - pooled separate account                                      |                 |    | 1,253,769        |
| *    | Principal Life Insurance Company      | Large Cap Value I - pooled separate account                                      |                 |    | 7,883,244        |
| *    | Principal Life Insurance Company      | International Equity Index - pooled separate account                             |                 |    | 462,672          |
| *    | Principal Life Insurance Company      | Principal Stable Value Fund - common collective trust                            |                 |    | 5,525,018        |
| *    | Principal Life Insurance Company      | Stock - pooled separate account  |                 |    | 92,932           |
| *    | Principal Life Insurance Company      | Core Plus Bond - pooled separate account   |                 |    | 2,306,651        |
| *    | Principal Life Insurance Company      | Mid-Cap Value I - pooled separate account  |                 |    | 914,486          |
| *    | Principal Life Insurance Company      | Mid-Cap S&P 400 Index - pooled separate account                                  |                 |    | 1,177,663        |
| *    | Principal Global Investors            | Lifetime Hybrid Income - common collective trust                                 |                 |    | 502,144          |
| *    | Principal Global Investors            | Lifetime 2010 - common collective trust  |                 |    | 1,299,990        |
| *    | Principal Global Investors            | Lifetime 2020 - common collective trust  |                 |    | 11,386,479       |
| *    | Principal Global Investors            | Lifetime 2030 - common collective trust  |                 |    | 27,048,097       |
| *    | Principal Global Investors            | Lifetime 2040 - common collective trust  |                 |    | 16,601,044       |
| *    | Principal Global Investors            | Lifetime 2050 - common collective trust  |                 |    | 13,503,234       |
| *    | Principal Global Investors            | Lifetime 2060 - common collective trust  |                 |    | 5,343,663        |
|      | The Vanguard Group                    | Vanguard Windsor Admiral - mutual fund   |                 |    | 4,451,531        |
|      | The Vanguard Group                    | High Yield Corporate- mutual fund  |                 |    | 1,645,536        |
|      | The Vanguard Group                    | Vanguard Explorer Admiral - mutual fund  |                 |    | 2,755,882        |
|      | T. Rowe Price                         | Capital Appreciation - mutual fund   |                 |    | 6,594,140        |
|      | T. Rowe Price                         | Mid-Cap Growth - mutual fund   |                 |    | 5,076,809        |
|      | American Century Investments          | Small Cap Value - mutual fund  |                 |    | 1,359,764        |
|      | American Funds                        | American funds - mutual fund   |                 |    | 57,040           |
|      | American Funds                        | American - mutual fund   |                 |    | 1,594,629        |
|      | Legg Mason                            | Clearbridge International Growth Fund - mutual fund                              |                 |    | 2,559,317        |
|      | Oppenheimer                           | Oppenheimer Developing Markets Y Fund - mutual fund                              |                 |    | 957,351          |
| *    | Participants                          | Loans (1)  | \$ -            |    | 2,075,849        |
|      | * **                                  |  | •               | _  | <u> </u>         |
|      |                                       |  |                 | \$ | 141,204,171      |

<sup>\*</sup>Party-in-interest as defined by ERISA.

Bearing interest rates ranging from 4.25 to 7.50 percent and maturing at various dates through November 2032.

Not applicable - participant directed investments except for participant loans. (2)

#### **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the trustees (or other persons who administer the employee benefit plan) have duly caused this annual report to be signed on its behalf by the undersigned hereunto duly authorized.

#### DOUGLAS DYNAMICS, L.L.C. 401(K) PLAN

Dated: June 22, 2022 By: /s/ Sarah Lauber

Sarah Lauber

Chief Financial Officer and Secretary of Douglas Dynamics, Inc.

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#### EXHIBIT INDEX

# DOUGLAS DYNAMICS, L.L.C. 401(K) PLAN FORM 11-K

### FOR THE FISCAL YEAR ENDED DECEMBER 31, 2021

Exhibit No. Description

23 Consent of CliftonLarsonAllen LLP



#### CONSENT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

Clifton Larson Allen LLP

We consent to the incorporation by reference in Registration Statement No. 333-184781 on Form S-8 of our report dated June 22, 2022, appearing in this Annual Report on Form 11-K of Douglas Dynamics, L.L.C. 401(k) Plan for the year ended December 31, 2021.

CliftonLarsonAllen LLP

Charlotte, North Carolina June 22, 2022